

WHAT'S IMPACTING YOU

Fall 2004

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WELCOME

GREETINGS FROM MPA PROGRAM DIRECTOR, DR. LARRY WALTERS

I have just returned from an extended stay at the Lincoln Institute of Land Policy in Cambridge, MA. It was my privilege to be asked to visit there for a year as a Visiting Senior Fellow. The Lincoln Institute is a privately funded think tank that focuses on land policy and land taxation, especially two-rate property tax systems. My activities centered on land valuation methods appropriate for property taxes, and I had the opportunity to carry out research and provide training courses in China, Thailand, India and the Netherlands. It was great fun to live and work in Cambridge, but I am glad to be back and I look forward to getting to know all the students who have come into the program while I was away.

MPA EVENTS

1. This fall the MPA Program will be holding an **information session** on October 19th from 6:30 to 8:30 at the Arlington Campus.

2. GMU Nonprofit Studies Program to Host International Conference

From October 7-9 the Nonprofit Studies program will host the 30th Annual Conference on Social Theory, Politics and the Arts (STP&A) at GMU's Arlington Campus. This inter-disciplinary gathering of researchers, policy makers and practitioners will highlight current and conceptual issues in the development of cultural policy, theory and arts administration practices around the globe.

The conference welcomes participation from a broad range of disciplines, including, but not limited to, sociology, political science, management, economics, law, arts education, history and art history, and

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museum studies, as well as more applied policy and management perspectives. For more information visit <http://mason.gmu.edu/~stoepler/STPA/home.htm>

ACCOMPLISHMENTS

AWARDS AND ACCLAIM FOR NONPROFIT PROGRAM

GMU's Graduate Studies in Nonprofit Management Program has received funding from the Meyer Foundation, webMethods Foundation and Booz Allen Hamilton to convene a leadership conference for Northern Virginia nonprofit executives, board chairs, funders and resource organizations. The date has not been set: pending confirmation of the keynote speaker.

Thanks to the Booz Allen Hamilton Emerging Leadership Program, Nonprofit Studies hosted an undergraduate intern this summer. Bess Stoneham from Dallas, Texas, spent eight weeks developing a database of nonprofit organizations in the Northern Virginia region, researching grant funding opportunities and designing a new display bulletin board for the MPA/ Nonprofit Studies Arlington campus. In August, Bess returned to Colorado to complete her senior year at the University of Denver where she is majoring in history and leadership studies.

OPPORTUNITIES

JOB ANNOUNCEMENT: VOLUNTEER FAIRFAX EXECUTIVE DIRECTOR POSITION

Position Responsibilities:

Management of the volunteer center: general operations, personnel management, fund development, corporate relations, public relations, strategic planning and board leadership. Must also manage partnerships with Fairfax County and various public safety agencies.

Qualifications:

Minimum of four years in management position; experience working with a board of directors, strong leadership skills; expertise in financial management, grant writing and fund raising, public speaking skills, excellent written and oral communication skills, broad knowledge of community resources including, corporate, civic, social, public and private organizations; willingness to work weekends and evening hours as needed.

Interested applicants please fax or e-mail resume w/cover letter to fax (703) 246-4662; or email: resumes@volunteerfairfax.org. We thank you for your interest in Volunteer Fairfax; however, only those selected for interviews will be contacted. No phone calls, please.

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PRESIDENTIAL MANAGEMENT FELLOW (PMF) PROGRAM IS SEEKING APPLICANTS

THE FEDERAL GOVERNMENT IS SEEKING GRADUATE STUDENTS WHO WANT TO WORK FOR AMERICA. The PMF Program is a leadership development program that provides opportunities to work with and impact public policy, to serve one's country, and to receive competitive pay, benefits, and career advancement. America is looking for outstanding graduate students to work in the Federal service. This rigorous two-year paid program includes 80-hours of training each year, challenging assignments, accelerated promotions, and opportunities to network between agencies. Fellows are hired by agencies to work on domestic and international issues in public administration, technology, science, criminal justice, health, financial management and many other fields.

STUDENTS ARE ELIGIBLE TO APPLY BETWEEN SEPTEMBER 1 AND OCTOBER 15, if they meet the degree requirements for a graduate degree from an accredited school between September 1 of this year and August 31 of the following year. Selection includes nomination by the school and a rigorous assessment process. Recruitment, application and nomination information for students, faculty, and career professionals is available online at www.pmf.opm.gov.

The PMF Program seeks the best and the brightest graduate students who want to make a difference in the Federal service. For complete recruitment, application and nomination information, please view their website at: www.pmf.opm.gov.

The MPA Program in conjunction with the School of Public Policy will be hosting a PMF Information Session on September 28th from 5:30 to 7:30 on the Arlington Campus. If you apply for the PMF Program, please follow the following steps:

- Submit your on-line application and resume by **October 15, 2003, Midnight, EST** www.pmi.opm.gov
- Complete the on-line application process to include the Accomplishment Record
- The Nominating Coordinator for GMU is Dr. Robert Dudley, Department Chair. His email address is rdudley@gmu.edu; this is a **required info field!**

EndNote 7.0: MANAGING YOUR INFORMATION

Managing your research for a project big or small can be made easier by using EndNote, a research management software. Courses are available to help you learn to use the new software. All classes are held inside Johnson Center Library Instruction Rm. 228. No registration required! Just drop in!

September 27, 7:20- 9:20 p.m. -
Johnson Center Library -
Rm. 228
September 29, 7:20- 9:20 p.m.
Johnson Center Library -
Rm. 228
October 13, 4:00- 6:00 p.m.
Johnson Center Library -

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Rm. 228

EndNote is integrated into most word processing software. It allows the user to insert citations and format references in a bibliographic style of your choice. Endnote allows users to interact with library databases and import selected bibliographic data into their personal database. The web site to download EndNote is: <http://cas.gmu.edu/tac/endnote/endnote.html>

ANNOUNCEMENTS

MPA ANNUAL REPORT

The 2004 MPA Annual Report is up on the web site in a PDF file. Please take the time to read about the happenings of our MPA program. We are proud of all of our faculty, staff, and students and hope you enjoy the update. The annual report was sent to many professional organizations, universities, and GMU administrative personnel. The word is out on our rigorous and reputable program—be proud.

GMU WEARABLES

Wear your MPA program proudly! GMU wearables are available for purchase at the following rates. Not only are these items professional and stylish, but proceeds will benefit the MPA department's efforts to provide improved events for students. Pictures and information are available at <http://mpa.gmu.edu/merchandise.htm>

- Polo Shirts=\$30
- T-shirts=\$15
- Sweatshirts=\$35

PROGRAM INFORMATION

NEW CLASS OFFERINGS

There are lots of new graduate courses now available to PIA, MPA, and ADJ students from the Center for Social Complexity program, listed under "Courses Offered" at <http://socialcomplexity.gmu.edu> as well as the GMU Catalog (book and online editions). Check also our new MASON modeling toolkit, available at <http://cs.gmu.edu/~eclab/projects/mason/>

CSS 600 Introduction to Computational Social Science and
CSS 620 Origins of Social Complexity

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Both of the above classes are offered this fall and are electives for some PIA programs (check with your advisor).

FILING FOR JANUARY GRADUATION

Steps Towards Graduation:

An overview of the entire on-line graduation process. The on-line process is at:
<http://registrar.gmu.edu/grad/fgifinfo.html>

1. **Submit Graduation Intent Form Due October 8, 2004 to the Office of the Registrar**
2. **Print Degree Progress Report or Unofficial Transcript**
Coursework prior to Fall 2004 is only available via WebGMU. Fall 2004 coursework is available via Patriot Web. **The WebGMU system might not be available after October 1, 2004 so please plan accordingly.**

Other Important Info:

Separate Graduation Intent Forms are required for each degree or certificate. You must complete, sign and return the intent form to the Office of the Registrar by October 8, 2004 to be considered for January 2005 graduation. Forms may be mailed, faxed or brought in person to the Registrar's Office Records and Degrees Section. Once your Graduation Intent is processed by the Office of the Registrar, you will see a new "course", ZREG 001, appear on your course schedule in Patriot Web.

FACULTY RECOGNITION

Lehn M. Benjamin—Professor Benjamin has been appointed as an Assistant Professor of NonProfit Management Studies. Dr. Benjamin earned her PhD in Regional Planning from Cornell University in 2004. She also has a Masters in Regional Planning (Cornell University, 1998) and a BA in Communications from the University of Minnesota, where she graduated *summa cum laude* in 1990.

From 1999 to 2001, Professor Benjamin worked as a financial and program analyst with the U.S. Department of Treasury, Community Development Financial Institutions (CDFI) Fund, where she conducted policy analyses of CDFI Fund programs. In the early 1990s, she was a researcher with the Foundation for Contemporary Research in South Africa, and later the University of the Western Cape, where she conducted research on women, education, and development.

Professor Benjamin's publications include "Community Development Financial Institutions: Current Issues and Future Prospects," in the *Journal of Urban Affairs* (coauthored with Julia Rubin and Sean Zielenbach) and "The Merits of Mixing Methods in Evaluation" in *Evaluation* (with Jennifer Greene and Leslie Goodyear). Her current research focuses on the intersection between nonprofit organizations, accountability, and democracy.

Tim Conlan—Professor Conlan was elected chair of the Section on Federalism and Intergovernmental Relations at this year's meeting of the American Political Science Association

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(APSA) in Chicago. The Federalism section, which is one of the oldest and largest in APSA, sponsors research panels and roundtables, grants scholarly awards, and promotes research into the many facets of domestic and comparative federalism and intergovernmental relations. As head of the section, Prof. Conlan will be responsible for appointing a program chair for the section, members of award committees for the best book, best paper, and scholarly achievement in the field, and for managing the section's business activities.

Gregory Fant—Professor Fant has been asked to lead and organize two, independent expert panels on statistical methods used in the analysis of solid organ transplantation data for the Health Resources and Services Administration, U.S. Department of Health & Human Services. The first panel deals with very technical statistical issues related to survival analysis methods. The second panel deals with the use of simulation modeling methods.

Jane S. Kornblut—Jane S. Kornblut, nonprofit professional-in-residence, has been elected to the founding board of directors of the Virginia Network of Nonprofit Organizations (VANNNO). The Network connects nonprofit organizations throughout the Commonwealth to promote, enhance and strengthen their services to benefit the citizens of Virginia. The organization officially launched at the 2004 Virginia State Conference on Community Service and Civic Engagement, August 31-September 2, 2004 in Richmond.

Additionally, The Fairfax County Executive, Anthony H. Griffin recently appointed Professor Kornblut, nonprofit professional-in-residence, to the newly-established Fairfax County Community Council on Homelessness. The council will provide governance and leadership of the community process for addressing homeless needs and issues in the county.

Also of note, on June 22, the Fairfax County Office of Emergency Management and the Fairfax County Citizen Corps Council presented Jane S. Kornblut with a special Certificate of Appreciation for her service on the Citizen Corps steering committee and for her leadership in establishing the Citizen Corps database, Website and volunteer mobilization efforts.

Stefan Toepler—Professor Toepler was recently appointed to the new Advisory Board of the Foundation Center in Washington, DC.

CURRENT STUDENT NEWS

Danielle Morrison—I have just been hired at Management Concepts in Vienna, VA working in the Management and Leadership Division.

Tony Paduano—I passed my certification as a Project Management Professional (PMP) from the Project Management Institute.

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ALUMNI NEWS

Jeannine Dollard '93—I left the American Health Care Association in Washington DC after 10 years as a senior research analyst to take a position with The Lewin Group in Falls Church, Virginia as a Senior Associate in the Health Care Finance Practice Group.

Allen Lomax '82—I was reelected as Chair of the Alexandria United Way.

Elizabeth (Beth) Strait Mantipty—I recently started my new career at USDA in the Agricultural Marketing Service as a Budget Analyst. I've very happy to be able to put my MPA degree to good use!

Rod McFadden '99 —I have been selected to become the Maritime Administration's Liaison Officer to the Coast Guard.

For more alumni updates, please visit http://mpa.gmu.edu/alumni/about_alumni_association.htm

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SPRING 05 COURSE SCHEDULE

Course	Title	Day	Beg. Time	End Time	Campus	Professor	Note
PUAD502	Intro Admin Pub/Non Prof	R	7:20 PM	10:00	Arlington	Froelich	
PUAD502	Intro Admin Pub/Non Prof	R	4:30 PM	7:10	Fairfax	Burroughs	
PUAD502	Intro Admin Pub/Non Prof	M	7:20 PM	10:00	Fairfax	Conant	
PUAD505	Intro Nonprofit Mgmt	TBA			Arlington	Lewis	Internet Class
PUAD505	Intro Nonprofit Mgmt	T	7:20 PM	10:00	Arlington	Benjamin	
PUAD510	Policing in a Democratic Society	M	7:20 PM	10:00	Fairfax	Mastrofski	
PUAD611	Prblm Slvng/Data Anlys I	R	7:20 PM	10:00	Fairfax	Bushee	
PUAD611	Prblm Slvng/Data Anlys I	T	4:30 PM	7:10	Fairfax	Mahler	Crosslisted with Govt 500
PUAD612	Prblm Slvng/Data Anlys 2	F/S	6:00 PM	9:00	Arlington	Bushee	1st half of the semester
PUAD612	Prblm Slvng/Data Anlys 2	W	7:20 PM	10:00	Fairfax	Fant	
PUAD615	Administrative Law	F/S	6:00 PM	9:00	Arlington	Burroughs	1st half of the semester
PUAD620	Organztn Thry/Mgmt Behav	M	4:30 PM	7:10	Arlington	Beaumont	
PUAD620	Organztn Thry/Mgmt Behav	M	7:20 PM	10:00	Fairfax	Combs	
PUAD620	Organztn Thry/Mgmt Behav	R	4:30 PM	7:10	Fairfax	Mahler	
PUAD636	The NGO	T	4:30 PM	7:10	Fairfax	Toepler	
PUAD640	Public Policy Process	T	7:20 PM	10:00	Fairfax	Staff	
PUAD640	Public Policy Process	R	4:30 PM	7:10	Arlington	Conlan	
PUAD640	Public Policy Process	W	7:20 PM	10:00	Arlington	Raffety	
PUAD659	Nonprof Law/Govrnce/Ethi	TBA			Arlington	Toepler	Internet Class
PUAD660	Pub/Nonprof Acct & Fnan	TBA			Arlington	Sacco	Internet Class
PUAD660	Pub/Nonprof Acct & Fnan	F/S	6:00 PM	9:00	Arlington	Vance	1st half of the semester
PUAD661	Public Budgeting Systems	R	7:20 PM	10:00	Fairfax	Long	
PUAD670	Human Resource Management	M	7:20 PM	10:00	Arlington	Staff	
PUAD680	Managing Info Resources	F/S	6:00 PM	9:00	Arlington	Day	2nd half of the semester
PUAD680	Managing Info Resources	R	7:20 PM	10:00	Fairfax	Pommeren	
PUAD680	Managing Info Resources	T	7:20 PM	10:00	Fairfax	staff	
PUAD700	Ethics/Publ Admin	F/S	6:00 PM	9:00	Arlington	Haskins	2nd half of the semester
PUAD700	Ethics/Publ Admin	T	7:20 PM	10:00	Arlington	Hall	
PUAD700	Ethics/Publ Admin	T	7:20 PM	10:00	Fairfax	Edner	

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Course	Title	Day	Beg. Time	End Time	Campus	Professor	Note
PUAD720	Performance Measurement	R	4:30 PM	7:10	Arlington	Benjamin	
PUAD729	Nonprofit leadership & change	R	7:20 PM	10:00	Arlington	Kornblut	
PUAD729	Advocacy and lobbying	W	7:20 PM	10:00	Arlington	Shafroth	
PUAD729	Intergovernmental issues DC Region	T	4:30 PM	7:10	Fairfax	Travis	
PUAD729	Policy Tools and New Public Mgmt	M	7:20 PM	10:00	Fairfax	Posner	
PUAD729	Homeland/Trans Security	T	7:20 PM	10:00	Fairfax	Conant	
PUAD729	Technology and Econ. Devel	T	4:30 PM	7:10	Fairfax	Hackler	
PUAD729	Arts Policy	T	7:20 PM	10:00	Arlington	Toepler	
PUAD742	Program Evaluation	W	7:20 PM	10:00	Fairfax	Walters	
PUAD749	Environmental Policy	T	4:30 PM	7:10	Fairfax	Walters & Stewart	
PUAD750	Federalism & Governance	W	4:30 PM	7:10	Fairfax	Conlan	
PUAD794	Internship	TBA				Robbins	
PUAD794	Internship	TBA				Conant	
PUAD799	Juvenile Crime and Justice	M	4:30 PM	7:10	Fairfax	Gallagher	

Thank you for reading *What's IMPAacting You*, please send comments and compliments to bcostell@gmu.edu