

Department of Public and International Affairs

Master of Public Administration

What's iMPActing You

Summer 2004—Volume 2, Issue 2

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A FEW WORDS FROM THE MPA PROGRAM DIRECTOR—Tim Conlan

This spring, as many of our MPA students are preparing to celebrate their graduation, the MPA program as a whole is celebrating also. This May marks the 25th anniversary of the first graduating class in Public Administration at George Mason University. Accordingly, it is a wonderful time to reflect on the MPA program's successes and accomplishments over the past 25 years.

The MPA program was among the first graduate programs at George Mason University, and today it is the largest graduate program in the College of Arts and Sciences. The high quality of the program's faculty and students has earned it a national reputation for excellence. This excellence was recognized most recently with the latest rankings of public affairs programs by *U.S. News and World Report*, which again placed GMU's MPA program among the top fifty programs in the country. What makes this accomplishment most impressive is that virtually all of the other top ranked programs are in doctoral granting departments. Thus, current plans to establish Ph.D. programs at George Mason over the next two years in Administration of Justice and Political Science, with a concentration in Public Administration, bode very well for the continued growth and reputation of our MPA program.

The accomplishments of this year's graduating students are another indication of the MPA program's success. As noted elsewhere in this newsletter, three of our MPA students were selected as finalists in the federal government's elite Presidential Management Fellows program. In addition, 28 students were inducted into GMU's chapter of Pi Alpha Alpha--the national honor society of graduate public affairs programs. Finally, this academic year witnessed the graduation of our first class of Northern Virginia Local Government Fellows. This extraordinary group of local government practitioners is sponsored by their employers to enhance the professional skills of the next generation of senior managers in Northern Virginia's local governments. As the first cohort graduated in December, a new cohort of Local Government Fellows entered the MPA program in January, with several new jurisdictions sponsoring employees in this prestigious program.

On behalf of the faculty of the MPA program and the entire Department of Public & International Affairs, I would like to congratulate our 2004 graduates and welcome our new and returning students to a future of continued growth and excellence in the MPA program. As the Interim Director of the MPA program this year, I have enjoyed the opportunity to contribute to this exceptional program. With the solid foundation of support among students, faculty, alumni, and

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community that we have built over the past twenty-five years, we can all look forward to even more success over the next quarter century.

A SPECIAL THANK YOU

Last summer, when Dr. Walters told me he was leaving in August for a year and an interim director would act in his place during that time, I was shocked. Dr Walters and I had only worked together for a year and we were finally getting into a routine and I was finally learning the processes and nuances in the University. Dr. Tim Conlan was selected as interim Director right before the Fall 03 semester began. After the shock started to wear off and Dr. Conlan started in his new role, my apprehensions and concerns began to wane. I have truly enjoyed working with Dr. Conlan this past year. His support was unwavering, his commitment to the Program is unmatched, and his dry sense of humor disarmed many difficult situations. Thank you for all you have done for the students, the faculty, the Program, and me.

ANNOUNCEMENTS

NEW PROGRAM ASSISTANT—Michael Gray

Michael Gray, George Mason Student, joined the Department in January as the Graduate Program Assistant. Michael is the reason the web site is staying up to date and the mpa email and phone is being answered. We are very glad his is here!

GRADUATE HELP DESK HOURS

The Graduate Help Desk is staffed on Mondays and Wednesdays from 12 to 6 and Tuesdays and Thursdays from 3 to 7. Hours in the summer will change and increase---watch for the email listserv announcement.

Social Theory, Politics and the Arts (STP&A) Conference

The Nonprofit Program will be hosting this year's Social Theory, Politics and the Arts (STP&A) Conference in Arlington from October 7 to 9, 2004. Now in its 30th year, STP&A is an international and inter-disciplinary gathering of researchers, policy makers and practitioners that highlights current and conceptual issues in the development of cultural policy, theory and arts administration practices in the US and abroad. The conference welcomes contributions from a broad range of disciplines, including, but not limited to, sociology, political science, management, economics, law, arts education, history and art history, and museum studies, as well as more applied policy and management perspectives. Brief proposals (one paragraph) for papers or thematic panels should be submitted, no later than May 14, by email to: stpa@gmu.edu. Further conference information will be available at <http://mason.gmu.edu/~stoepler/STPA/home.htm> STAY CONNECTED—ASPANA Northern Virginia chapter members, please visit <http://mpa.gmu.edu/novac/novacnewsjan04.htm> for the January newsletter – the chapter's first web-based newsletter!

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HOUSE KEEPING INFORMATION

RETURN TO SENDER? —It is imperative that if you are a current student that you keep your contact information current with the university. We utilize the registrar's records to send out vital information. Please keep your information current via the web at <https://chimera.gmu.edu/wwte/prod/cgi-bin/sisget.cgi?/awssgnsn> or by calling 703-993-2441. If you are an alumnus please keep your information by visiting <https://gmuapps.gmu.edu/alumni/>

WEB SITE—Keep checking the mpa.gmu.edu web site. We are trying very hard to keep it updated and are adding elements to provide you with useful and helpful information!

FACULTY UPDATES

Professor Conant and the TSA needs Interns—The Department of Public and International Affairs is pleased to announce that the Transportation Security Administration in the U.S. Department of Homeland Security has awarded Professor James K. Conant a \$259,000 grant. The three-year grant is designed to facilitate a working partnership between TSA and the MPA program in the Department of Public and International Affairs. The partnership has four main components: the design and delivery of a graduate research seminar, paid internships, applied research, and academic research. Students who take Conant's Homeland/Transportation Security Administration class will be eligible to apply for internships in TSA, and the grant contains money to fund up to three interns per semester and a total of twenty over the term of the grant. Conducting applied research on Homeland/Transportation Security Administration will be one of the opportunities available to students in the graduate research seminar, and Dr. Conant will develop applied research products upon request from the agency

Gregory Fant—was appointed to a new position in the U.S. Department of Health & Human Services, Health Resources and Services Administration: A health statistician in the Special Programs Bureau, Division of Transplantation.

Darrene Hackler—Presented a paper entitled "Local Development in the New Economy" at Urban Affairs Association conference in Washington D.C and gave a presentation at the Municipal Broadband Conference in Orlando, FL on "Integrating Municipal Broadband into Economic Development Plans".

John Sacco— Professor Odd Stalebrink of the Division of Public Administration, West Virginia University and Professor John Sacco published an article in the Accounting Forum, volume 27, number 3, September, 2003. The title of the article was: "An 'Austrian' Perspective on Commercial Accounting Practices in the Public Sector.

Maureen Casamayou—had a case study on the Columbia Accident published in the Richard Stillman's book, entitled: "Public Administration: Cases and Concepts" 8th Edition.

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AWARDS

Huge accolades are due to the MPA Program's THREE Presidential Management Fellows: **T'Ronda Flagg, Kil-Jae Hong, and Darla Tomes**. Last October, George Mason's MPA Program nominated 9 students to the Office of Personnel Management's then Presidential Management Internship Program. The nominated students submitted their resume and written competency statements along with 3500 other students nationwide. Applicants who were successful in the first screening process participated in a full day assessment center, which consists of a individual presentation, group exercise and writing sample. Approximately 750 applicants were successful in the assessment center and were selected to become President Management Fellows. This prestigious group shops for federal jobs at career fairs looking for their two-year placement. At the end of the two years, the Fellows often stay with the federal government in a senior management capacity.

During this year's selection and assessment process, an executive order was signed to change the Program from interns to fellows. The executive order allows greater flexibility in GS hiring levels and established a Senior PMF component for individuals with prior work experience. The Senior PMF's intern for four years and targets individuals with senior leadership potential.

FILING FOR AUGUST GRADUATION

For AUGUST Graduates: PLEASE READ EVERYTHING BELOW!!! If you are planning on graduating in August of 2004, you must follow the ONE step below!

STEP ONE: FILE YOUR INTENT TO GRADUATE

Go to the Registrar's home page – <http://registrar.gmu.edu/> - and choose 'Graduation.' Follow the steps to file your *intent to graduate*. THAT'S IT!!!!

Your application will be verified by the Graduate Coordinator and will be forwarded to the College of Arts and Sciences Graduate Coordinator for verification, and then forwarded to the Graduate Section of the Registrar's office for final processing. If you have any questions please email Bernadette at bcostell@gmu.edu. You can check on the status of your graduation application on-line—24/7.

FALL COURSE INFORMATION AND NEW REGISTRATION PROCEDURES

Patriot Web is the university's new on-line system that allows you to search the Schedule of Classes for course offerings, register for classes and also pay any balance due. The system is available 24 hours a day, seven days a week, with the exception of Sunday between the hours of 7:00 - 11:00 a.m. (exceptions are noted in the "System Information and Alerts" link from the Patriot Web homepage). George Mason students may access Patriot Web from any computer on or off campus, but must use Internet Explorer to access the system.

To Login to Patriot Web select <https://patriotweb.gmu.edu>

For the Registration Quick Guide select <http://registrar.gmu.edu/forms/QuickGuide.pdf>
(PDF Format)

For the Registration FAQ select <http://registrar.gmu.edu/patfaq.html>

For the Registration Errors Quick Guide select <http://registrar.gmu.edu/forms/RegErrors.pdf>

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(PDF Format)

For the Waitlist FAQ select <http://registrar.gmu.edu/waitlistfaq.html>

Note #1: REGISTER EARLY. COURSES WITH LOW enrollments will be CANCELLED.

Note #2: Please pay attention to prerequisites and notes in the “Note” column of the Class Schedule on pages 6-8. Furthermore, classes that are “**Open to Government Fellows Only!**” cannot under any circumstances be forced into if you are not in the cohort program.

Course	Section	Call #	Title	Day	Time	Bldg	Room	Prof.	Notes
PUAD 502	001	71013	Intro. Admin Pub/Non Prof.	M	1:30pm-4:10pm	R	A205	Conant, J	
PUAD 502	002	71014	Intro. Admin Pub/Non Prof.	T	7:20pm-10:00pm	R	A206	Brown, B.	
PUAD 502	003	71015	Intro. Admin Pub/Non Prof.	W	7:20pm-10:00pm	ARL	301	Raffety, R.	
PUAD 502	004	71016	Intro. Admin Pub/Non Prof.	S & F	9:15am-4:15pm & 6:00pm-9:00pm	ARL	269	Burroughs, J.	Meets 8/20, 8/27-28, 9/10-11, 9/24-25, and 10/8-9 only.
PUAD 505	001	71018	Intro. Nonprofit Mgmt.	T	4:30pm-7:10pm	ARL	317	Benjamin	
PUAD 509	001	71019	Justice Organizations/Proc	T	7:20pm-10:00pm	ARL	303	Turner, C.	
PUAD 611	001	71021	Prblm Slving/Data Anlys I	M	4:30pm-7:10pm	IN	205	Maguire, E	Prereq: Undergraduate statistics course and passing grade on screening exam. Enrollment is controlled. Contact the MPA desk at (703)-993-1411
PUAD 611	003	71025	Prblm Slving/Data Anlys I	F & S	6:00pm-9:00pm & 9:15am-4:15pm	ARL	253 & 242	Bushee, G.	Meets 8/20, 8/27-28, 9/10-11, 9/24-25, and 10/8-9 only.

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PUAD 611	004	71029	Prblm Slving/Data Anlys I	W	7:20pm-10:00pm	R	A243	Staff	
PUAD 612	001	71030	Prblm Slving/Data Anlys II	W	7:20pm-10:00pm	ARL	242	Fant, G.	Prereq: PUAD 611
PUAD 612	003	71032	Prblm Slving/Data Anlys II	T	7:20pm-10:00pm	IN	205	Bushee, G.	
PUAD 612	004	71033	Prblm Slving/Data Anlys II	M	7:20pm-10:00pm	IN	207	Staff	
PUAD 615	001	71034	Administrative Law	W	4:30pm-7:10pm	R	A203	Burroughs, J.	
PUAD 620	001	71035	Organztn Thry/Mgmt Behav	M	4:30pm-7:10pm	R	A203	Mahler, J.	
PUAD 620	002	71038	Organztn Thry/Mgmt Behav	T	7:20pm-10:00pm	R	A205	Staff	
PUAD 620	003	71039	Organztn Thry/Mgmt Behav	F & S	6:00pm-9:00pm & 9:15am-4:15pm	ARL	268	Combs, P.	Meets 10/15, 10/22-23, 11/5-6, 11/19-20, and 12/3-4 only.
PUAD 622	001	71040	Program Plan & Implement	F & S	6:00pm-9:00pm & 9:15am-4:15pm	ARL	268	Stahl, M.	Meets 10/15, 10/22-23, 11/5-6, 11/19-20, and 12/3-4 only.
PUAD 636	001	71047	The NGO: Mng Nonprof Intl Org	M	7:20pm-10:00pm	ARL	301	Toepler, S.	
PUAD 640	002	71048	Public Policy Process	T	7:20pm-10:00pm	R	A203	Edner, S.	
PUAD 640	003	71051	Public Policy Process	W	7:20pm-10:00pm	R	A203	Staff	
PUAD 654	001	71052	Comm, Mktg, Public Relat			NET		Lewis, P.	Prereq: PUAD 502 or 505
PUAD 655	001	71053	Philanthropy/Fundraising	M	4:30pm-7:10pm	ARL	301	Kornblut, J.	Prereq: PUAD 502 or 505
PUAD 657	001	71057	Association Management			NET		Lewis, P.	Prereq: PUAD 502 or 505
PUAD 659	001	71059	Nonprof Law/Govrnce/Ethi	R	7:20pm-10:00pm	ARL	303	Kornblut, J.	
PUAD 660	001	71063	Pub/Nonprof Acct & Fnan	T	7:20pm-10:00pm	ARL	301	Sacco, J.	Prereq: Admission to the MPA or Nonprofit Certificate

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									Program
PUAD 660	002	71065	Pub/Nonprof Acct & Fnan			NET		Sacco, J.	
PUAD 661	001	71066	Public Budgeting Systems	R	7:20pm-10:00pm	IN	330	Shafroth, F.	
PUAD 680	001	71069	Managing Info Resources	T	4:30pm-7:10pm	IN	137	Hackler, D	Prereq: Admission to MPA program or permission of instructor
PUAD 680	002	71071	Managing Info Resources	W	4:30pm-7:10pm	ARL	336	Gifford, J.	
PUAD 700	001	71072	Ethics/Publ Admin	M	7:20pm-10:00pm	R	A206	Brown, B.	Prereq: Admission to MPA program and 18 graduate credits
PUAD 700	002	71074	Ethics/Publ Admin	R	4:30pm-7:10pm	ENT	174	Conant, J.	Open to GMU Fellows program students and will also meet on two Fridays during the semester (TBA)
PUAD 700	003	71078	Ethics/Publ Admin	T	7:20pm-10:00pm			Staff	
PUAD 720	001	73803	Performance Measurement	R	7:30pm-9:30pm	IN	205	Benjamin	Only open to GMU Fellows students and will also meet on two Fridays during the semester (TBA)
PUAD 729	001	73804	Iss Pub Mgmt: Nonprof Ldshp Ch	T	7:20pm-10:00pm	ARL	302	Toepler, S.	Prereq: PUAD 502 and nine graduate credits
PUAD 729	002	73805	Iss Pub Mgmt: Policy Inst	W	7:20pm-10:00pm	R	A206	Posner, P.	
PUAD 729	003	71079	Iss Pub Mgmt: Gend Con/Dev N-W	W	4:30pm-7:10pm	IN	137	McFerson, H.	
PUAD 729	004	73540	Iss Pub Mgmt: Orig Soc Comp	W	1:30pm-4:15pm	IN	316	Cloffi-Revilla, C.	Crosslisted: CSS 620-001, HIST 796-001,

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									EVPP 741-006, ANTH 580-001, GOVT 739-001
PUAD 729	005	73798	Iss Pub Mgmt: Pol/Mgt DC Reg	M	7:20pm- 10:00pm	R	B122	Travis, T.	
PUAD 741	001	71080	Policy Analysis	R	7:20pm- 10:00pm	R	A243	Walters, L.	Prereq: PUAD 502, 611, 612, and 640
PUAD 749	002	73527	Iss Pub Pol: Intro Comp Soc Sc	W	4:30pm- 7:10pm	IN	211	Cloffi- Revilla, C.	Prereq: PUAD 502 and nine graduate credits. Crosslisted: CSS 600-001, SOCI 599-001, ECON 895-006, GEOG 590-005, CSI 709-006, EVPP 741-005
PUAD 759	001	71082	Issues Local Govt Admin	M	7:20pm- 10:00pm	R	A205	Staff	Prereq: PUAD 502 and nine graduate credits
PUAD 769	001	71083	Iss Pub Financial Mgmt ST: Nonprofit Social Enterp.	W	7:20pm- 10:00pm	R	A205	Staff	Prereq: PUAD 502 and nine graduate credits
PUAD 794	001	73808	Internship	F	10:30am- 1:10pm			Cassamayo u, M	Prereq: 12 PUAD credits or permission of instructor. Open only to MPA students
PUAD 799	001	73807	Issues in Justice Admin	W	7:20pm- 10:00pm			Staff	Prereq: PUAD 502 and nine graduate credits
PUAD 840	001	71084	Res Sem: Policy Govrnc I	T	4:30pm- 7:10pm	R	A203	Pfiffner, J.	Prereq: Admission to the doctoral program or permission of instructor

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ALUMNI NEWS

Ed Magee, MPA 02 will be completing his MBA at Duke University's Fuqua School of Business. Ed was the inaugural winner of the Keohane leadership award, named after Duke University's outgoing President Nan Keohane. Ed will join The Harley-Davidson Motor Company following graduation.

Beth Strait, MPA 04 and Randy Mantiplay, MPA 02 will wed on April 17th in Niagara Falls, NY.

Lee Mutchler, MPA 02 has married Brandy Vinet. Brandy and Lee's consolidated family of 5 includes Lee's son, age 9, and Brandy's two daughters ages 13 and 8. Lee is an Advanced Budget/Policy Analyst for the State of Wisconsin Department of Workforce Development, and is also responsible for managing \$1.3 Billion in operating budgets and contracts funded with federal funds for Temporary Aids for Needy Families (TANF) and Child Care Development Funds (CCDF)."

For more alumni updates, please visit http://mpa.gmu.edu/alumni/about_alumni_association.htm .

Thank you for reading *What's iMPAacting You*, please send comments and compliments to mpa@gmu.edu.